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Executive Board

2017

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Executive Board of the United Nations Development Programme, the United Nations Population Fund and the United Nations Office for Project Services

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Item 1 of the provisional agenda
Organizational matters

Provisional agenda, annotations, list of documents and workplan

Note by the Executive Board secretariat

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Item 1
Organizational matters

Under this item, the Executive Board will adopt the agenda for the annual session 2017 and agree on the workplan for the session as presented by the Secretary of the Board. The Board may wish to approve the report of its first regular session 2017. A draft report was distributed to members of the Board for their comments; the final report contains comments received within the deadline.

Documentation:

Provisional agenda, annotations, list of documents and workplan (DP/2017/L.2)

Report of the first regular session 2017 (DP/2017/13)

Decisions adopted at the first regular session 2017 (DP/2017/14)

UNDP segment

Item 2
Annual report of the Administrator

In response to Executive Board Decision 2016/4, the cumulative review of the strategic plan and annual report of the Administrator for 2016 provides a multi-year analysis of results achieved and resources invested using the integrated results and resource framework (IRRF) system. The quantitative and qualitative results from the IRRF are complemented by the results-oriented annual report information along with relevant findings from independent and decentralized evaluations. The report includes the development and institutional report cards and the fully populated IRRF as annexes. The Board may wish to take note of the report and provide guidance on the preparation of future annual reports and the new strategic plan and the IRRF, 2018-2021.

In line with General Assembly resolutions 59/267 and 62/246, the UNDP report on the recommendations of the Joint Inspection Unit (JIU) provides a summary of UNDP management responses to the recommendations contained in the reports issued by the JIU in 2016, as well as the implementation status of relevant JIU recommendations issued in 2015 and 2014. The Board may wish to take note of the report.

The statistical annex contains detailed financial information on the annual stock of revenue and expenses for UNDP country programme activities from all core and non-core funding sources.

Documentation:

Cumulative review of the strategic plan and annual report of the Administrator for 2016 (DP/2017/15)

Report of UNDP on the recommendations of the Joint Inspection Unit in 2016 (DP/2017/15/Add.1)

Statistical annex (DP/2017/15/Add.2)

Item 3
Financial, budgetary and administrative matters

In its decision 2013/28, the Executive Board approved the UNDP integrated budget for 2014-2017, which forms an integral complement to the UNDP strategic plan, 2014-2017. The approval covered the regular resources portion of the UNDP integrated resources plan, including programmatic and institutional activities. The Board also took note of the 'other resources' portion of the integrated resources plan of UNDP. Decision 2013/28 called for a midterm review of the integrated budget to take place in conjunction with the midterm review of the strategic plan at the annual session 2016, and a cumulative review of the integrated budget at the annual session 2017. The midterm review covered the period 2014-2015 and was presented at the annual session 2016. The current document presents a cumulative review of the integrated budget, and covers the period 2014-2016. The Board may wish to adopt a decision, elements of which are contained in the report.

Documentation

Cumulative review of the UNDP integrated budget, 2014-2017 (DP/2017/16)

Item 4
UNDP strategic plan, 2018-2021

The draft UNDP strategic plan, 2018-2021, has been prepared in response to the guidance provided by the quadrennial comprehensive policy review and the outcomes of United Nations international conferences and summits, in particular, the 2030 Agenda and Sustainable Development Goals. It is the product of discussions with the Executive Board, United Nations agencies, independent experts and UNDP staff. The draft plan states that the world is marked by a juxtaposition of positives and negatives, opportunities and risks. It proposes that UNDP commit to a vision that focuses on supporting countries to achieve sustainable development in conditions of sustained peace, with poverty eradicated and inequalities and exclusion reduced significantly. The draft plan, including its annexes, sets out the results and actions, targeting both development and institutional issues, together with the improved partnerships and coordination needed to deliver on this vision. The draft plan builds on the achievements of the previous planning period whilst signaling important changes necessary given an evolving operating environment.

Documentation

Draft UNDP strategic plan, 2018-2021 (DP/2017/17)

Item 5
Gender equality at UNDP

The present report summarizes the achievements of UNDP in 2016 towards implementing the UNDP gender equality strategy, 2014-2017. The strategy corresponds with the UNDP strategic plan, 2014-1017, which includes gender equality and women's empowerment as one of seven development outcomes and integrates them into all other outcome areas. It also reports on measures to improve accountability, investments and capacity for gender mainstreaming. The Board may wish to take note of the report.

Documentation:

Annual report of the Administrator on the implementation of the UNDP gender equality strategy in 2016 (DP/2017/18)

Item 6
Human Development Report

The 2016 human development report, *Human Development for Everyone*, was released on 21 March 2017 in Stockholm, Sweden, by the Swedish Prime Minister, the UNDP Administrator and the Director of UNDP Human Development Report Office (HDRO). Other launch events will occur around the world over the following days and weeks. The report has benefitted from extensive consultation with a broad range of stakeholders from many sectors and countries. This agenda item, in accordance with General Assembly Resolution 57/264, will inform the Executive Board of consultations conducted by HDRO over the previous twelve months and their key outcomes to help ensure that those consultations have been effective at improving the report's quality and accuracy without compromising its editorial independence. The Board may wish to take note of the update on Human Development Report consultations.

Item 7
UNDP country programmes and related matters

Under this item, the Executive Board will be asked to: (a) take note of first one-year extensions of the country programmes for Lesotho and Liberia from 1 January to 31 December 2018; (b) approve the second one-year extension of the country programme for Burundi from 1 January to 31 December 2018; and (c) review and approve, in accordance with Executive Board decision 2014/7, the country programme document for Cameroon.

Documentation:

Extensions of country programmes (DP/2017/19)

Country programme document for Cameroon (DP/DCP/CMR/3)

Item 8
Evaluation

The annual report on evaluation 2016 is presented to the Executive Board by the UNDP Independent Evaluation Office (IEO), pursuant to the provisions of the UNDP evaluation policy. The report covers the work and budget of the office in 2016, and presents a costed programme of work for 2017 in accordance with the evaluation plan, 2014-2017, approved by the Board. The present report is the first annual report on evaluation following the adoption of the new evaluation policy at the second regular session 2016 (decision 2016/17). In addition to presenting the status of key initiatives and future planning, the report considers progress made on the evaluation principles of independence, credibility and utility, and the professionalization of the Office through a shift in the UNDP evaluation model from "evaluation contract" to "evaluation conduct" that has occurred since 2012. The report is accompanied by management commentaries. The Board may wish to adopt a decision, elements of which are contained in the report.

In approving the IEO medium-term evaluation plan (document DP/2014/5), the Board agreed that a thematic evaluation would be carried out to cover an institutional effectiveness theme related to chapter V (Transforming institutional effectiveness) of the UNDP strategic plan, 2014-2017. Recognizing that institutional effectiveness is important to both UNDP's audit and evaluation functions, IEO and the Office of Audit and Investigations jointly undertook this assessment. The scope of the assessment focused on policy and organizational reforms, including the associated restructuring process to strengthen UNDP regional presence and consolidate policy functions and the set of measures piloted in 2015 to enhance the capacity of country offices to deliver higher quality programmes underpinned by results-based management. The assessment concludes that there are signs of improvement in the quality of programmes and organizational measures, the structural changes have clarified some roles and responsibilities between the regional level and headquarters, and are mostly valued by the country offices. However, it is not possible to conclude that the measures have had significant tangible and sustainable effects on the quality of programmes. A lack of human and financial resources dictates a need for the organization's management and leadership to be more strategic in its allocation of resources and support for greater understanding of results-based management for learning and knowledge management to enhance the quality of programmes and improve institutional effectiveness. The assessment will be accompanied by a management response.

As part of the IEO medium-term evaluation plan (document DP/2014/5), approved by the Board, IEO has conducted an evaluation of the UNDP strategic plan, global and regional programmes, 2014-2017. The purpose of the evaluation is threefold: to strengthen UNDP accountability to global and national development partners, including the UNDP Executive Board; to support the development of the next strategic plan; and to support organizational learning. It is designed to inform both internal and external stakeholders of how UNDP is addressing development challenges and opportunities. The evaluation assesses UNDP country-level, regional and global programming and whether it is achieving intended development results. The evaluation considers cross-cutting aspects, including UNDP contribution to South-South and triangular cooperation and the promotion of gender equality and women's empowerment. It also builds on the joint assessment of UNDP institutional effectiveness, linking the operational findings from that assessment to these strategic and programme-related results. The evaluation will be accompanied by a management response.

Documentation:

Annual report on evaluation (DP/2017/20)

Joint assessment of the institutional effectiveness of UNDP (DP/2017/21)

Management response to the joint assessment of the institutional effectiveness of UNDP (DP/2017/22)

Evaluation of the UNDP strategic plan, global and regional programmes (DP/2017/23)

Management response to the evaluation of the UNDP strategic plan, global and regional programmes (DP/2017/24)

Item 9
United Nations Capital Development Fund

The integrated report will be a cumulative review of progress achieved for the first three years of implementation of the UNCDF Strategic Framework, 2014-2017, with

highlights of results for 2016. The report will also present lessons learned, along with UNCDF intended programmatic, institutional and partnerships focus, in the remainder of the current Strategic Framework period and initial considerations on these issues to be reflected in the next Strategic Framework, 2018-2021. It will also include an analysis of UNCDF funding situation. The report is in line with Executive Board decision 2016/7. The Board may wish to adopt a decision and take note of the 2016 integrated results and cumulative review, welcome the steps underway to prepare the next Strategic Framework, and recommit support to UNCDF work, including through fully funding regular resources requirements of $25 million per year.

Documentation:

Integrated annual report on results for 2016 and cumulative report on the UNCDF strategic framework, 2014-2017 (DP/2017/25)

UNFPA segment

Item 10
Annual report of the Executive Director

Under this item, the Executive Board will consider the Integrated progress report of the Executive Director on the implementation of the Strategic Plan, 2014-2017.

Part I of the report of the Executive Director provides an integrated analysis of the progress and a midterm review of the implementation of the UNFPA strategic plan, 2014-2017. More detailed quantitative and qualitative analyses are presented in annexes, available separately on the UNFPA website.

Part I, Addendum 1 of the report, entitled Statistical and financial review, 2016, summarizes the financial situation of UNFPA and provides statistical highlights concerning UNFPA finances and programmes in 2016. The figures for the financial information are provisional, subject to the report of the Board of Auditors.

Part II of the report, entitled Report on the recommendations of the Joint Inspection Unit in 2016, provides, in accordance with General Assembly resolution 59/267, a synopsis of UNFPA management responses to key recommendations of the Joint Inspection Unit contained in its reports issued in 2016 that are relevant to UNFPA.

The Board may wish to adopt a decision on the annual report of the Executive Director of UNFPA.

Documentation:

Report of the Executive Director: Integrated progress and midterm review report on the implementation of the UNFPA strategic plan, 2014-2017 (DP/FPA/2017/4, Part I)

Statistical and financial review, 2016 (DP/FPA/2017/4, Part I, Add.1)

Report on the recommendations of the Joint Inspection Unit in 2016 (DP/FPA/2017/4, Part II)

Item 11
Evaluation

In accordance with the revised evaluation policy of UNFPA (DP/FPA/2013/5) and relevant Executive Board decisions, the Annual report of the Evaluation Office for 2016 presents progress made by the evaluation function, specifically in relation to both the transitional biennial budgeted evaluation plan 2014-2015 and the quadrennial budgeted evaluation plan, 2016-2019, as well as against key performance indicators.

The report presents the lessons learned from corporate evaluations completed in 2016. It sets out how the Evaluation Office contributes to joint evaluation efforts within the United Nations and to global communities of practice to contribute to strengthening national evaluation capacities.

Annexes to the report are available separately on the UNFPA website. A management response to the report is also available (DP/FPA/2017/CPR.3).

The Board may wish to adopt a decision on annual report of the Evaluation Office.

Documentation:

Annual report of the Evaluation Office (DP/FPA/2017/5)

Item 12
UNFPA Strategic Plan, 2018-2021

The Executive Board will review and discuss the Draft UNFPA Strategic Plan, 2018-2021, which will be presented, according to the blueprint for the next strategic plan, at the annual session. Taking into account the comments of Board members in that discussion, the UNFPA strategic plan will then be finalized and translated, so that it can be presented for final review and approval at the second regular session of the Executive Board in September 2017.

Documentation:

Draft UNFPA Strategic Plan, 2018-2021 (DP/FPA/2017/CRP.6)

Item 13
Country programmes and related matters

The Executive Board will be asked to (a) approve, in accordance with decision 2014/7, the country programme document Cameroon, and (b) take note of the first one-year extension of the country programme for Nicaragua.

Documentation:

Country programme document for Cameroon (DP/FPA/CPD/CMN/7)

Extensions of country programmes (DP/FPA/2017/8)

UNOPS segment

Item 14
Annual report of the Executive Director

The annual report of the Executive Director of UNOPS details the organization's support to the implementation of partners' peacebuilding, humanitarian and development projects. Through more than 900 projects in over 80 countries, UNOPS delivers lasting results to help people in need. The report highlights key results across the organization, providing examples of the ways in which UNOPS supports the United Nations system and partners around the world. The Board may wish to adopt a decision, elements of which are contained in the report.

Documentation:

Annual report of the Executive Director (DP/OPS/2017/2)

Joint segment

Item 15
Internal audit and oversight

Under this item, the Executive Board will have before it the internal audit and investigation reports of UNDP, UNFPA and UNOPS.

The UNDP report provides information on the activities of the Office of Audit and Investigations (OAI) for the year ended 31 December 2016. As requested by the Executive Board in its decision 2016/13, this report includes an opinion, based on the scope of work undertaken, on the adequacy and effectiveness of the organizations' framework of governance, risk management and control; and a concise summary of work and the criteria that support the opinion. The present report continues to address Board requests noted in prior years' decisions, such as: adherence to a statement of conformance with the internal audit standards; a view as to whether the resourcing of the function is appropriate, sufficient and effectively deployed to achieve the desired internal audit coverage; timely information on challenges in discharging oversight responsibilities; review of recruitment procedures; and presentation of the organizational risk assessment (all listed in decision 2015/13); information regarding financial losses identified by investigations as well as the manner and amount of recovery (decision 2014/21); the titles of all internal audit reports issued during the year and ratings received (decision 2013/24); significant issues related to the public disclosure of internal audit reports (decision 2012/18); lessons learned from joint audits and cases of fraud and action taken in cases of misconduct (decision 2011/22); and requests from any non-Member State for disclosure of reports pre-2012 (decision 2011/23). The management response to this report is presented separately (decision 2006/13) and the annual report of the Audit and Evaluation Advisory Committee is appended to this report (in accordance with document DP/2008/16/Rev.1).

The present report on the UNFPA internal audit and investigation activities of the Office of Audit and Investigation Services (OAIS) for the year ending 31 December 2016 responds to Executive Board decisions 2015/2 and 2015/13 and earlier pertinent Board decisions. The report presents a review of activities completed in 2016 by OAIS on internal audit and investigation. The report contains information on (a) the resources in OAIS for 2016; (b) significant issues revealed through OAIS

internal audit and investigation activities; (c) investigations, including cases of fraud and actions taken; (d) the review of internal audit recommendations issued in 2010-2016 and their implementation status. Finally, the opinion of OAIS, based on the scope of work undertaken, on the adequacy and effectiveness of the UNFPA framework of governance, risk management and control is included in document (DP/FPA/2017/6/Add.1). Annexes are available separately on the UNFPA website.

Pursuant to Executive Board decision 2015/2 and earlier pertinent decisions, the annual report of the UNFPA Audit Advisory Committee (DP/FPA/2017/6/Add.2) is provided as an addendum to the present report. The management response thereto and to the present report is also available (DP/FPA/2017/CPR.4).

The Executive Board will also have before it the activity report on UNOPS internal audit and investigation services for the year ended 31 December 2016, submitted by the Internal Audit and Investigations Group. The report is accompanied by the management response presented separately (in accordance with decision 2006/13) and the annual report of the UNOPS Audit Advisory Committee for 2016.

The Executive Board may wish to adopt a decision on the internal audit and investigations reports of UNDP, UNFPA and UNOPS.

Documentation:

UNDP: Report on internal audit and investigations (DP/2017/26)

UNFPA: Report of the Director of the Office of Audit and Investigation Services on the UNFPA internal audit and investigation activities in 2016 (DP/FPA/2017/6)

Opinion of the OAIS Director on the Adequacy and Effectiveness of the UNFPA Framework of Governance, Risk Management and Control (DP/FPA/2017/6/Add.1)

Annual report of the UNFPA Audit Advisory Committee (DP/FPA/2017/6/Add.2)

UNOPS: Activity report for 2016 of the Internal Audit and Investigations Group (DP/OPS/2017/3)

Item 16
Reports of UNDP, UNFPA and UNOPS Ethics Offices

Under this item, the Executive Board will have before it the reports of the Ethics Offices of UNDP, UNFPA and UNOPS.

Pursuant to Executive Board decision 2008/37, the UNDP Ethics Office submits the present report which covers its activities in 2016. In accordance with the Secretary-General's bulletin on United Nations system-wide application of ethics: separately administered organs and programmes (ST/SGB/2007/11), the Ethics Panel of the United Nations reviewed the report at its 89th session on 8 February 2017; the report was subsequently presented to the UNDP Administrator. This is the ninth annual report presented by the Ethics Office since its establishment in 2007.

The UNFPA report is submitted to the Executive Board pursuant to paragraph 9 of Executive Board decision 2010/17: Reports of the Ethics Offices of UNDP, UNFPA and UNOPS. In accordance with the Secretary-General's bulletin entitled United Nations system-wide application of ethics: separately administered organs and programmes (ST/SGB/2007/11), the report was reviewed by the Ethics Panel of the United Nations at its 89th session on 8 February 2017 and subsequently presented to the UNFPA Executive Director. The report provides a summary of the activities of the UNFPA Ethics Office during 2016, and describes trends in the mandated areas of its work. It also provides recommendations to management to further strengthen the

organizational culture of integrity and compliance. The management response to the present report is also available (DP/FPA/2017/CPR.5).

Pursuant to Executive Board decision 2010/17, the Ethics Officer of UNOPS submits to the Board the report on the activities of the Ethics Office during 2016. This report has been reviewed by the Ethics Panel of the United Nations, in accordance with section 5.4 of the Secretary-General's bulletin on United Nations system-wide application of ethics: separately administered organs and programmes (ST/SGB/2007/11), as amended.

The Executive Board may wish to take note of the reports of the Ethics Offices of UNDP, UNFPA and UNOPS, and comment on the progress of the work of the Ethics Offices.

Documentation:

Activities of the UNDP Ethics Office in 2016 (DP/2017/27)

UNFPA: Report of the Ethics Office 2016 (DP/FPA/2017/7)

Activities of the UNOPS Ethics Office in 2016 (DP/OPS/2017/4)

Item 17
Field visits

The Executive Board will have before it a report on the joint field visit to Nepal by the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP, which took place from 17 to 21 April 2017. The Board may wish to take note of the report.

Documentation:

Report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to Nepal (DP/FPA/OPS-ICEF-UNW-WFP/2017/CRP.1)

Item 18
Other matters

TENTATIVE WORKPLAN
EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS
ANNUAL SESSION 2017
(30 May – 9 June 2017, New York)

Day/Date	*Time*	*Item*	*Subject*
Tuesday, 30 May	10 a.m. – 1 p.m.	1	ORGANIZATIONAL MATTERS • Adoption of the agenda and workplan for the session • Adoption of the report of the first regular session 2017 **UNDP SEGMENT** STATEMENT BY THE ADMINISTRATOR
		2	ANNUAL REPORT OF THE ADMINISTRATOR • Cumulative review of the strategic plan and annual report of the Administrator for 2016 • Report of UNDP on the recommendations of the Joint Inspection Unit in 2016 • Statistical annex
	3 – 5:30 p.m.	2	ANNUAL REPORT OF THE ADMINISTRATOR (continued)
		3	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS • Cumulative review of the UNDP integrated budget, 2014-2017
	5:30 – 6 p.m.		*Informal consultations on draft decisions*
Wednesday, 31 May	10 a.m. – 1 p.m.	4	UNDP STRATEGIC PLAN, 2018-2021 • Draft UNDP strategic plan, 2018-2021
	3 – 5 p.m.	8	EVALUATION • Annual report on evaluation and management response • Evaluation of the UNDP strategic plan, global and regional programmes, and management response • Assessment and recommendations of UNDP institutional effectiveness and management response
	5 - 6 p.m.		*Informal consultations on draft decisions*
Thursday, 1 June	10 a.m. – 1 p.m.	5	GENDER EQUALITY AT UNDP • Annual report on the implementation of the UNDP gender equality strategy in 2016
		6	HUMAN DEVELOPMENT REPORT • Update on Human Development Report consultations (General Assembly resolution 57/264)
		7	UNDP COUNTRY PROGRAMMES AND RELATED MATTERS • Presentation and approval of country programme documents • Extensions of country programmes
	3-5 p.m.	4	UNDP STRATEGIC PLAN, 2018-2021 (cont'd) • Draft UNDP strategic plan, 2018-2021
	5 – 6 p.m.		*Informal consultations on draft decisions*

Friday, 2 June	10 a.m. – 1 p.m.		**UNOPS SEGMENT**
			STATEMENT BY THE EXECUTIVE DIRECTOR
		14	ANNUAL REPORT OF THE EXECUTIVE DIRECTOR • Annual report of the Executive Director • Report of UNOPS on the recommendations of the joint Inspection Unit in 2016
	3 – 5 p.m.		**UNDP SEGMENT (cont'd)**
		9	UNITED NATIONS CAPITAL DEVELOPMENT FUND • Cumulative review of the UNCDF strategic framework, 2014-2017, and annual report on results for 2016
	5:30 – 6 p.m.		*Informal consultations on draft decisions*
Monday, 5 June	10 a.m. – 1 p.m.		**UNFPA SEGMENT**
			STATEMENT BY THE EXECUTIVE DIRECTOR
		10	ANNUAL REPORT OF THE EXECUTIVE DIRECTOR • Progress report on implementation of the UNFPA Strategic Plan, 2014-2017 • Statistical and financial review, 2016 • Report of UNFPA on recommendations of the Joint Inspection Unit in 2016
	3 – 5:30 p.m.	10	ANNUAL REPORT OF THE EXECUTIVE DIRECTOR (cont'd)
		11	EVALUATION • Annual report of the UNFPA Evaluation Office 2016, and management response
	5:30 – 6 p.m.		*Informal consultations on draft decisions*
Tuesday, 6 June	10 a.m. – 1 p.m.	12	UNFPA STRATEGIC PLAN, 2018-2021 • Draft UNFPA strategic plan, 2018-2021
	3 – 5 p.m.	12	UNFPA STRATEGIC PLAN, 2018-2021 (cont'd) • Draft UNFPA strategic plan, 2018-2021
	5 – 6 p.m.		*Informal consultations on draft decisions*
Wednesday, 7 June	10 a.m. – 11 a.m.	13	UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS • Country programme documents • Extensions of country programmes
	11 a.m. – 1 p.m.		**JOINT SEGMENT**
		15	INTERNAL AUDIT AND OVERSIGHT • Reports of UNDP, UNFPA and UNOPS on internal audit and investigations, and management responses

	1 – 5 p.m.		**JOINT SEGMENT (cont'd)**
		16.	REPORTS OF UNDP, UNFPA and UNOPS ETHICS OFFICES • *Reports of the Ethics Offices of UNDP, UNFPA and UNOPS on activities for 2016, and management responses*
		17.	FIELD VISITS • *Reports on field visits*
	5 – 6 p.m.		*Informal consultations on draft decisions*
Thursday, 8 June	10 a.m. – 1 p.m.	18.	OTHER MATTERS • *Adoption of decisions*
		1.	ORGANIZATIONAL MATTERS • *Adoption of the tentative workplan for the second regular session 2017* • *Closing of the session*
Friday, 9 June			